CPSU Cadre Hierarchy

PROPOSAL

Salient Points while considering the proposed structure

BACKGROUND:

- I. The promotion in Telecom upto DGM grade is held up due to court stay -
- a) On Seniority
- b) On the grounds of applying reservation on promotion.
- II. A committee was formed on the issue raised by Association for time bound post based promotion (i.e. higher scale with designation), similar to other PSU and also to revive the promotion due to stay on promotion by various court.
- III. The present proposal is based on the recommendation of Committee headed by Sh. MA Khan (now retd.).
- IV. The Committee has recommended time bound post based promotion up to AGM Grade, whereas promotion in DGM Grade has been recommended based on available vacancy. Committee has not given recommendation beyond DGM Grade.



PROPOSAL: Following has been proposed:

- a) The Structure is based on the recommendation of committee for Time bound post based upgradation up to AGM Grade.
- b) The Structure has been proposed up to CGM Grade.
- c) The Designation upto AGM Grade has also been proposed to be modified in line with Designation of other corporate/PSU. The modification proposed are as under
- i. JTO- Assistant Manager
- ii. SDE- Dy. Manager
- iii. Sr. SDE- Sr. Mana
- iv. AGM-

v. AGM-(E5 Scale NF) vi. AGM-(E-6 Scale NF)vii. DGM- Sr. Manager Chief Manager (those not occupying AGM Post) AGM(those occupying AGM Post)

Jt. DGM (if occupying the post) else Sr. Chief Manager Jt. DGM (if occupying the post) else Sr. Chief Manager DGM



- d) Since the promotion upto AGM grade is time bound and unlike other PSU where the criteria for promotion in higher grade/scale is selection based, it is proposed that the Benchmarks may be made higher than that proposed by the committee in order to give considerate weightage on performance. Accordingly, the Benchmark in general has been considered as Good up to AGM Grade and selection criteria has been proposed in DGM, GM and CGM Grade.
- e) The modification of Scales proposed by Establishment branch has been rejected by DoT. So, the existing scales have been considered in the proposed structure.

In the above background, the structure upto DGM Grade is proposed as under:

PROPOSED STRUCTURE OF PROMOTION UP TO DGM

S. No	Grade and Correspondin g IDA Pay Scale	Method of Recruitmen t	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing provision
1	SDE/AO or equivalent (now Deputy Manager) E2 Scale (20600- 46500)	By CPC through fitness	by Minimum qualifying Service	2. Bench mark Shall be all Good (OC) and no adverse and not more than 1	 TIME PERIOD: 3 YEARS BENCH MARK: not more than 2 AV (OC) and 3 AV (SC/ST) UNDER EPP PROVISION: TIME PERIOD: 4-6 YEARS

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S. No	Grade and Corresponding IDA Pay Scale	Method of Recruitment	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing provision
2	Sr. SDE/Sr. AO or equivalent- (now Sr. Manager) E3 Scale(24900- 50500	By CPC through fitness	by Minimum qualifying Service	 Executive who have completed 5 Years of service in SDE Grade (now Dy Manager) as on 1st January of the Year. Bench mark Shall be all Good (OC) and no adverse and not more than 1 Average for SC/ST executives (COMMITTEE RECOMMENDED NOT MORE THAN 1 AVERAGE FOR OC AND NOT MORE THAN 2 AVERAGE FOR SC & ST) 	<pre>provision exist as it is not post based promotion. UNDER EPP PROVISION: 2. TIME PERIOD: 5 YEARS 3. BENCH MARK: not more than 2 AV (OC) and 3 AV</pre>

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s.	Grade and	Method of	Whether	Eligibility Criteria for	Existing Provision
No	Corresponding	Recruitment	Selection by	selection	
•	IDA Pay Scale		Merit or by		
			minimum		
			qualifying		
			service		
3	DE/AGM/CAO/EE/A	By CPC	by Minimum	1. Executive who have	UNDER RR PROVISION:
	rchitect or	through	qualifying	completed 5 Years of	2. TIME PERIOD: 7 YEARS (Gr
	equivalent-	fitness	Service	service in Sr. SDE Grade	B & 4 Years Gr. A)
	(AGM or Jt.			(now Sr. Manager) as on 1 st	3. BENCH MARK: not more
	DGM if			January of the Year.	than 1 AV (OC) and 2
	occupying the			2. Bench mark Shall be no	AV (SC/ST) & No ADV
	Post and Chief			_	UNDER EPP PROVISION:
	Manager / Sr.				2. TIME PERIOD: 5 YEARS
	Chief Manager,				3. BENCH MARK: not more
	not occupying			executive.	than 2 AV (OC) and 3 AV
	the post)			(COMMITTEE RECOMMENDED NOT	(SC/ST) & No ADV
	E4 (29100-			MORE THAN 1 AVERAGE FOR OC	
	54500)			AND NOT MORE THAN 2 AVERAGE	
	010007			FOR SC & ST)	

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S. No.	Grade and Corresponding IDA Pay Scale	Method of Recruitment	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing Provision
4	DGM/SE/SA or equivalent- (now DGM in all Cadre) E5 Scale(32900- 58000)	By Promotion	Selection Method	<pre>1. Executives who have completed 5 Years of regular service in Jt. DGM/AGM/Sr. Chief Manager/) as on 1st January of the Year. 2.Selection method- 100 marks Weightage of their APAR grading (40%), length in the grade (30%) and interview (30%).</pre>	 3. BENCH MARK: not more than 1 GOOD (OC) and 2 GOOD (SC/ST) & NO ADV UNDER EPP PROVISION: 2. TIME PERIOD: 5 YEARS 3. BENCH MARK: not more than 1 AV (OC) and 2 AV

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S. No.	Grade and Corresponding IDA Pay Scale	Method of Recruitment	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing Provision
4	DGM/SE/SA or equivalent- (now DGM in all Cadre) E5 Scale(32900- 58000)	By Promotion	Selection by Selection Method	<pre>Weightage can be as under- i. Grading 9 to 10 - 100% ii. Grading 8 to 9 - 90% iii.Grading 7 to 8 - 80% iv. Grading 6 to 7 - 70% v. Grading 5 to 6 - 60% vi. Grading 4 to 5 - 50% vii. Below 5 - 0% (no value)</pre>	

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-	S. No.	Grade and Corresponding IDA Pay Scale	Method of Recruitment	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing Provision
	4	DGM/SE/SA or equivalent- (now DGM in all Cadre) E5 Scale(32900- 58000)	By Promotion	Selection by Selection Method	<pre>Similarly, for length of service in E4 Scale) - i. More than 10 Years - 100% ii. 9 to 10 Years - 90% iii. 8 to 9 Years - 80% iv. 7 to 8 Years - 80% iv. 7 to 8 Years - 70% v. 6 to 7 Years - 60% vi. 5 to 6 Years - 50% vii. 5 Years - 50%</pre>	

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S. No.	Grade and Corresponding IDA Pay Scale	Method of Recruitment	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing Provision
5	Jt. DGM(Non Functional- earlier there was no design E6 Scale(36600- 62000)	By CPC through fitness	by Minimum qualifying Service		 TIME PERIOD: 5 YEARS BENCH MARK: not more

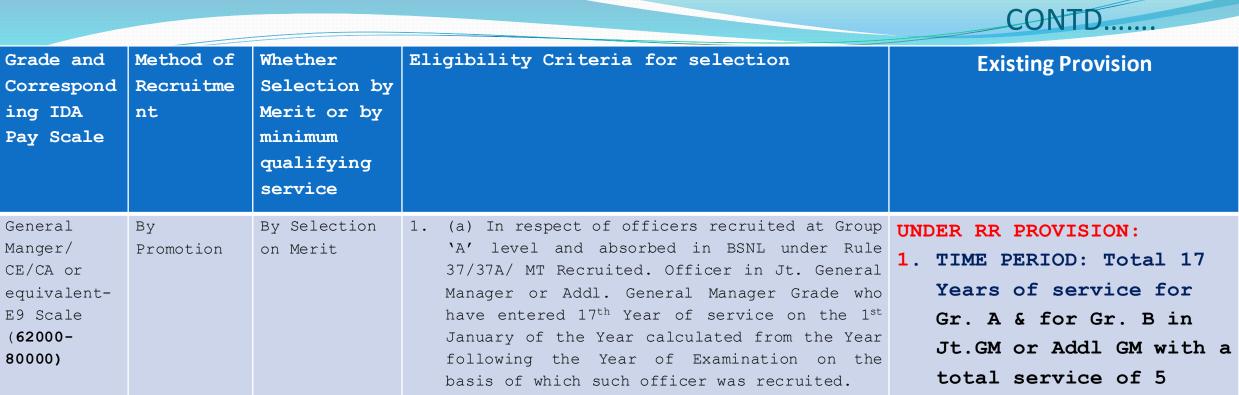
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S.	Grade and	Method of	Whether	Eligibility Criteria for	Existing Provision
No.	Corresponding	Recruitment	Selection by	selection	
	IDA Pay Scale		Merit or by		
			minimum		
			qualifying		
			service		
6	Jt. GM/Jt.	By CPC	Selection by	1. (a) In respect of officers	UNDER RR PROVISION:
	CE/Jt. CA	through	Minimum	recruited at Group 'A'	1. TIME PERIOD: Total 13
	(N.F.) or	fitness	qualifying	level and absorbed in BSNL	Years of service for
	equivalent		Service	under Rule 37A. Officer in	Gr. A & 5 Yrs for
	E7 Scale			Deputy General Manager	Group B in DGM Grade
	(43200-66000)			Grade and who have entered	2. BENCH MARK: Very Good and
				13^{th} Year of service on the	no Adverse
				1 st January of the Year	
				calculated from the Year	
				following the Year of	
				Examination on the basis of	
				which such officer was	
				recruited.	

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S. No.	Grade and Corresponding IDA Pay Scale	Method of Recruitment	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing Provision
	Jt. GM/Jt. CE/Jt. CA (N.F.) or equivalent	By CPC through fitness	Selection by Minimum qualifying Service	 (b) In respect of executive recruited by BSNL/officers promoted from Group 'B' by DoT and absorbed in BSNL. Executive in Deputy General Manager Grade who have completed 5 Years of regular service as DGM on 1st January of the Year. 2.Bench mark Shall be all Very Good and no Adverse. 	

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S. No.	Grade and Corresponding IDA Pay Scale	Method of Recruitment	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing Provision
8	Addl. GM/Addl. CE /Addl. CA(N.F.) or equivalent- E9 Scale (62000- 80000)	By CPC through fitness	Selection by Minimum qualifying Service	of regular service	<pre>UNDER RR PROVISION: 1.TIME PERIOD: 4 Yrs in Jt.GM Grade 2. BENCH MARK: Very Good and no Adverse</pre>



S.

No

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b) In respect of executive recruited by BSNL in JTO or below Grade/officers promoted from Group 'B' by DoT and absorbed in BSNL. Executive in Jt. GM/Addl. GM Grade with a combined service of 10 Years in DGM/Jt. GM/Addl. GM Grade.

Years in Jt.GM/Addl.GM

2. BENCH MARK: Very Good

and no Adverse

Grade

2. (Selection on Merit criteria)

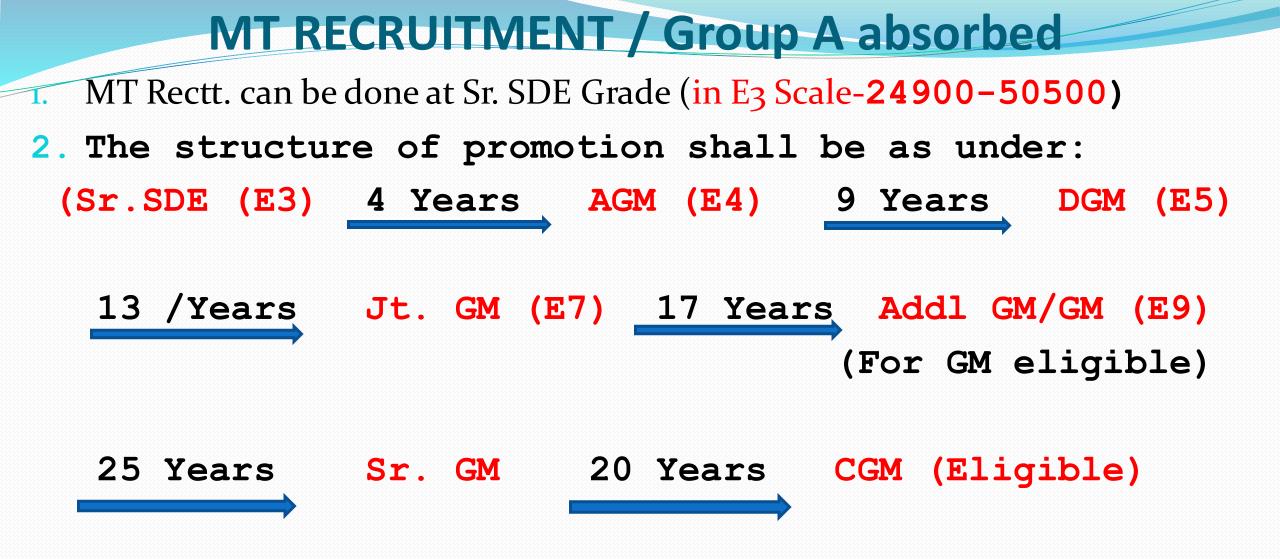


S. No	Grade and Correspondi ng IDA Pay Scale	Method of Recruitme nt	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing provision
9	General Manger/ CE/CA or equivalent - E9 Scale (62000- 80000)	By Promotion	By Selection on Merit	<pre>Selection Method will be as under- 50% APAR and 50% Interview: Weightage of APAR will be as under- i. Grading 9 to 10 - 100% ii. Grading 9 to 9 - 80% iii.Grading 7 to 8 - 60% iv. Grading 6 to 7 - 50% v. Below 6 - 0% (no value)</pre>	

					CONTD
S. No	Grade and Correspondin g IDA Pay Scale	Method of Recruitm ent	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing Provisions
10	Sr. General Manger/ Sr. CE/ Sr. CA or equivalent- E9 Scale (62000- 80000)	By CPC through fitness	Selection by Minimum qualifying Service	 (a) In respect of officers recruited at Group 'A' level and absorbed in BSNL under Rule 37/37A or MT Recruited. Officer in General Manager or eq. Grade who have entered 25th Year of service on the 1st January of the Year calculated from the Year following the Year of Examination on the basis of which such officer was recruited. a) In respect of executive recruited by BSNL/officers promoted from Group 'B' by DoT and absorbed in BSNL. Executive in GM/CE/CA Grade with a service of 3 Years in GM/CE/CA Grade. Bench mark shall be no Adverse, all Very Good and not less than 2 outstanding. 	 TIME PERIOD: Total 25 Years of service for Gr. A & 8 Yrs for Group B in GM Grade BENCH MARK: Very Good and

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S. No.	Grade and Correspon ding IDA Pay Scale	of Recruit	Whether Selection by Merit or by minimum qualifying service	Eligibility Criteria for selection	Existing provision
11	Chief General Manger/ PGM or equivale nt- E9 Scale (62000- 80000)	By Promot ion	By Selection on Merit	1. (a) Executives in General Manager/Sr. General Manager or equivalent Grade and have completed a combined service of 3 Years in GM/Sr. GM Grade or equivalent for Group A officer or Recruited through MT and 5 Years for Gr. B and BSNL recruited officers. (b) Minimum Service left to superannuate shall be 3 Years as on date of Advertisement of notification of vacancy. (By selection method, consisting of APAR grading, Performance and Interview.(to be decided)	





BACKGROUND:

- Total no of GM level post **565**.
- Presently **73** Absorbed ITS and **655** (**276** in **GM** and **379** in **DGM** grade) non Absorbed ITS officers are working in BSNL. Many post in GM Grade are vacant.
- The no. of ITS unabsorbed as per deployment Plan and absorbed ITS in the next 3 Years interval are as under:

YEAR	SAG	JAG	SAG	JAG
	UNABSORBED ITS		ABSORBED ITS	
2016-August	276	379	24+25+20	4
2020 - March	269	137	15+23 (+20)	0
2023 (March)	0	Ο	5+23+(20)	Ο

PROBLEMS:

- 1. There is acute shortage of Executives in GM Grade. The redoployment of ITS officers are ending by March-2023.
- 2. There are very few ITS officers who have taken absorption in BSNL (53 already taken + 20 recently approved)
- 3. If MT Recruitment starts from 2017-18, it will take minimum 17 Years for these recruited MT to occupy the post of GM i.e., by 2034.
- 4. There are very few Group B officers who are Regular DGM and are left with required 10 Years of service for promotion in GM Grade.
- 5. DR-DGM Recruitment has been kept in Abeyance and existing DR DGM are very few (only 44 nos)

To summarize the distribution of GM Post:

Total Post	565		
For MT / Gr. A absorbed ITS	282	50%	
For Gr. B or BSNL recruited	168	30%	
For DR DGM	44	8%	
For common management post	70	12%	

IMPLEMENTATION OF PROPOSED STRUCTURE

- 1. The structure shall be applicable to all cadres (Telecom operation, TF, Civil, Electrical, Architect and CSS).
- 2. After the implementation of this structure all Recruitment rules (RR)/ EPP/MSRR will have to be either scrapped/modified.
- 3. The RR of JTO will continue to operate, if recruitment is continued at JTO level, as per existing provisions. There will not be any Change in JTO RR.
- 4. As per the structure, promotion upto AGM (Chief Manager or AGM) level is given time bound manner at 5 Years interval and beyond this if these executives does not get post based promotion to DGM Grade they will get financial up-gradation of E-5 Scale (DGM Grade) and subsequently E-6 Scale in the interval of 7 Years. These executives will be designated as Chief Manager / Sr. Chief manager (if does not hold the post) and will be designated as AGM/Jt. DGM (if hold the post).

5. The total number of post upto AGM Grade shall be capped to 43000 Nos. (Nos. considered by restructuring cell on HR Policy). Deloitte recommended merging up to AGM Grade and JTO to AGM will be used on the common assigned work/Job description.

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AGM/Jt. DGM

CGM

Presently, The number of executives working in E-4 Scale i.e. AGM Grade are very High in comparison to number of existing post in AGM Grade. There is likely that 16000 to 20000 Nos. of executives may now be working in the Scale of E-1 to E-3 (i.e. in JTO/SDE/Sr. SDE Grade) and approximately 12000 to 16000 Nos. of executives in E-4 Scale (i.e. in AGM Grade). There are only 1481 DGM's Post. If in view of above proposed placement of executive in higher grade is considered in time bound manner, there will be sudden surge in number of executives in AGM Grade. Sudden change in structure may disrupt the normal working conditions, it is proposed that the number of executives to occupy the post of AGM may be fixed and those executives who does not get AGM Post but they get the scale i.e. E-4, they may be designated as Chief Manager or Sr. Chief Manager. A ratio of 1: 6 is proposed by restructuring cell between AGM and AM/DM/Sr. Manager/Chief Manager/Sr. Chief Manager and if same is considered, there will be 6200 AGM post as against present strength of 5500 approx. (total strength capped 43000 approx). If the strength of 6200 is considered the ratio of DGM post and AGM post in Telecom operation will be approx. 1:4.2 approx. The reporting structure will be as under:

GM

AM/DM/Sr. Manager/Chief Manager/Sr. Chief Manager





RESERVATION ROASTER: If time based promotion is approved upto AGM Grade, There will be no reservation roster (existing provision of roster application is up to AGM Grade being vacancy based). However relaxation has been provided to SC/ST candidates in the eligibility conditions for promotion up to AGM Grade i.e. E-4 Scale (as per existing provisions). However if the No. of post in AGM Grade is fixed then in that case SC/ST roster are to be followed in AGM grade only. (JTO being recruited or promoted uses roster for selection of required no. of SC/ST executives where as at present the existing strength of JTO/SDE/AGM with combined strength already have required representation of SC/ST executives.)



The above structure will be applicable from the date it is implemented. However in the present situation there are many executives working in particular grade but are drawing higher scales due to existing time bound EPP policy. Their cases can be fitted into above proposed structure on case to case basis in following manner:-

• <u>Category 1</u> :

The Executive who are in substantive Grade and not drawing any higher Scale, they shall be promoted to next higher post, after fulfilling the eligibility and Benchmarks specified as per proposed structure.





The Executive who are drawing one Scale higher in substantive Grade: they shall be placed in next grade immediately and their next promotion shall be considered after fulfilling the eligibility criteria and Benchmarks specified as per proposed structure.

• <u>Category 3</u> :

The Executive who are in substantive Grade and are drawing 2 or more higher Scales: they shall be placed in next Higher Grade immediately and subsequent grade will be considered on the basis of proposed (new) eligibility criteria and Benchmarks after **2 Years interval/immediately** (except post based promotion in DGM Grade) upto the scale he is presently placed. Their subsequent placement in higher grade will be considered only after the executive has worked on the Grade for 5 Years or the prescribed minimum qualifying service of the post as per new proposed structure and as per new Benchmarks. (2 Years interval has been proposed to minimize the impact of sudden migration of executives in a particular grade and that the performance of the executive for higher grade(post) is also weighed and measured).

- 9. The CPC for all Grades shall be done as on 1st January of the Year and the increments shall be drawn either as on 1st January or 1st July (all date of DNI shall be merged accordingly)
- 10. The CPC for all Grades up to Sr. SDE (Sr. Manager) Grade shall be conducted by recruiting circles and shall be got it approved by Appointing Authority. The promotion order will be issued by Corporate office after recommendations are received in Corporate office from all Circles.
- 11. All Circles should initiate the process 3 month in Advance i.e. from 1st Week of October, so that the promotions are issued before 1st January and a seniority list is issued after issue of order as on 1st January of the Year.
- 12. The Number of JTO to be recruited every Year, being feeder cadre for executives, will depend on the numbers of executives short from combined strength of JTO, SDE, Sr. SDE and AGM (total numbers being capped)



- 13. All absorbed Group A officers shall be en-block senior to Group B officers in respective Cadre and Grade up to DGM Grade.(THIS PROVISION HAS BEEN RECOMMENDED BY THE COMMITTEE).
- 14. The seniority of the executives in a Grade will be decided in following sequence:
 - I. The seniority all ready decided by court of law.
 - II. Recruitment Year / Vacancy Year
 - III. Date from which the executive is working in substantive grade.

IV. Date of Birth

15. The Executives who are granted time bound post based promotion but fails to join the promoted post or decline promotion, then Management reserves the right to forfeit his promotion and executive will not be considered for next promotion for one Year and his next promotion or financial upgradation (in case of AGM not getting promotion to DGM Grade) will be delayed by one Year or till he takes up the promotion whichever is later.

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16. The executive on promotion in equivalent level will be used for the work/Job specified in the respective Grade and Cadre. However BSNL Management reserves the right to use them for any other post and on the job other than that specified in the Grade and Cadre in the interest of BSNL.

ISSUES WITH THE ABOVE PROPOSAL

- The provision of MT or DR DGM Recruitment either for internal or external candidate as a succession plan for higher management post has been kept in abeyance.
- 2. There is likely that a large Number of executives may be promoted to AGM Grade as per modified time bound promotion which may distort the structure at the middle level i.e. AGM level (*there is likely that 16000 to 20000 Nos. of executives may now be working in the Scale of JTO/SDE/Sr. SDE and 14000 to 16000 Nos. of executives in AGM or higher Scale i.e. E-4 to E-6 based on time bound promotion and number of post in DGM grade are 1481*).

It is proposed to put a cap on number in AGM Grade to have an effective monitoring structure, Say a ratio of 1:4.2 between DGM and AGM Post or 6:1 (between JTO/SDE/Sr. SDE and AGM) (to be decided as agreed)

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- 3. When the number of executives in AGM Grade is restricted, however as per time bound promotion, number of executives getting E-4 Scale may exceed the number of post in AGM Grade and such executives have been designated as Chief Manager / Sr. Chief Manager (not manning the post of AGM). So they will continue to do the work which they have been doing in the lower grade. It has to be seen/anticipate whether these executives will continue to be motivated to do the same Job or task after getting higher designation.
- 4. The financial powers along with job description of all the grades upto DGM level needs to be revised.
- 5. There are some court cases pending on seniority. As the present seniority are in dispute, this dispute of seniority will continue in new structure also. Any revision in present seniority will affect the subsequent seniority in the new structure.
- 6. Presently inter-se seniority of many SDE between SCF category and LDCE category has not been decided which will result in fixing seniority in the new structure. Similarly LDCE has been conducted for VY 2011-12 and Promotion under SCF category for VY 2009-10 is yet to happen, will create issues in settling the seniority in the proposed structure.

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7 SC/ST executives may also go to Court as presently they are getting seniority as per roster up to AGM Grade and thus although being recruited in the same Recruitment Year, they get promotion earlier to his colleagues, where as in the present structure if time bound promotion are considered they will retain the same seniority up to AGM Grade.

(These are mere an anticipation and there may be some more issues which may crop up after it is implemented .)

